



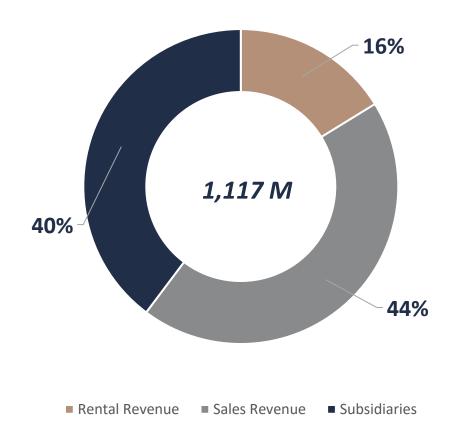
CONTENT

Financial performance Overview	01
Subsidiaries Performance	02
Appendix	03



H1 2025 Revenue Streams

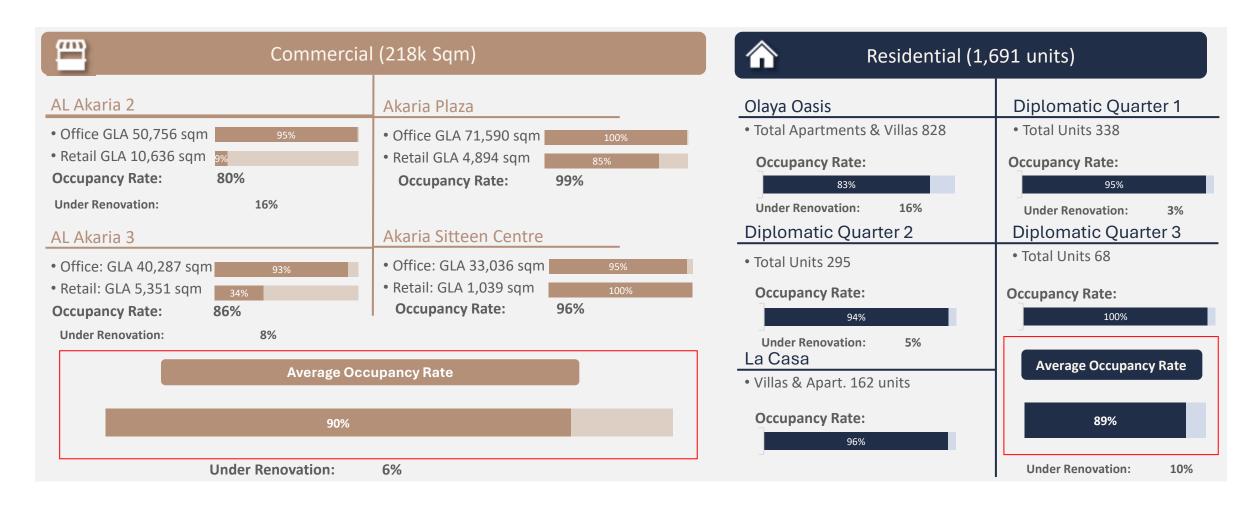
Diversified revenue streams, between rental, sales and subsidiaries activities





H1 2025 - Rental Revenue

Stable revenues from a balanced combination of commercial and residential rental properties

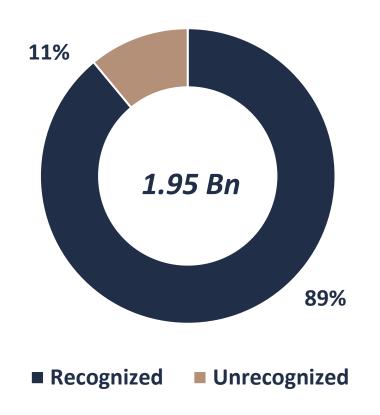




H1 2025 – Developed Projects Sales Revenue

Two projects to fuel 1H 2025 sales revenue: Fai Sedra-1 and Al-Akaria Park

Recognized vs Unrecognized Revenue



Financial Performance



Financial Performance – Summary

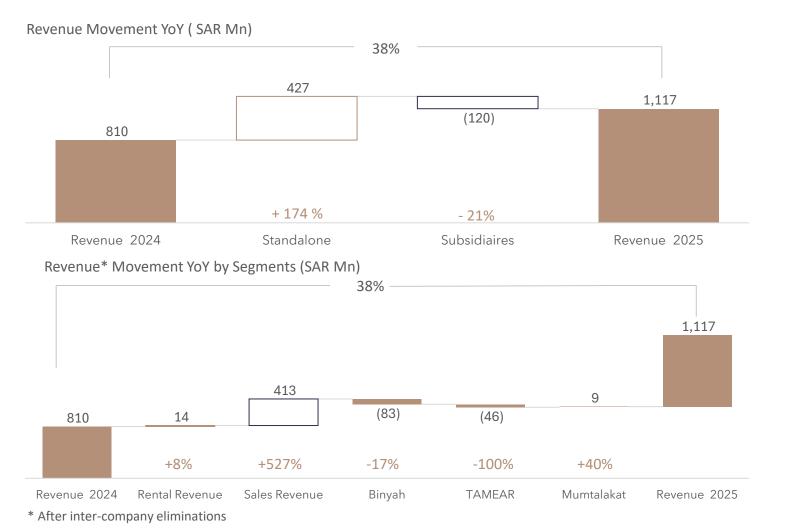
Overall improvement in profitability driven by higher revenues and higher margins.

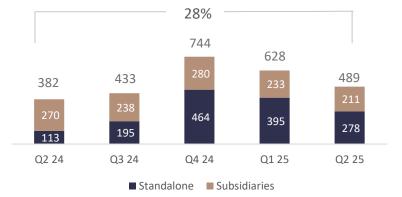




Financial Performance – H1 Revenue

Revenue for 1H 2025 increased by 38% YoY, driven by growth standalone revenues.



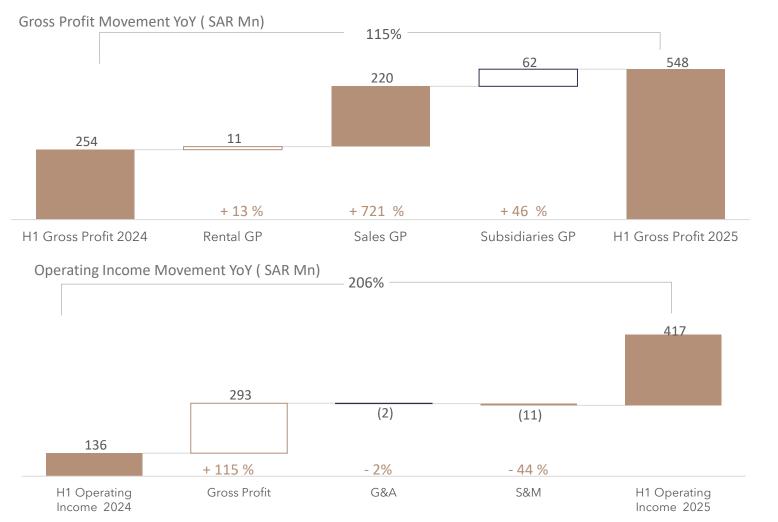


- Revenue increased by SAR 307 million in 1H 2025 compared to last year, driven by a growth in Sales Revenue by 527% (413 M), and Rental Revenue by 8% (14 M).
- ➤ The Increase in Sales Revenue was driven by the divestment of non-core lands which is a strategic step aligned with the company's approved strategy, which focuses on maximizing shareholder returns, diversifying income sources, and achieving a balanced and healthy capital structure.
- ➤ Even though Binayh revenue has decreased by 17% (83), but it's Net income and gross profit has increased Y-o-Y due to treating one of it's largest contract as a joint venture (Qiyddiah Project) and an increase in overall projects profitability.

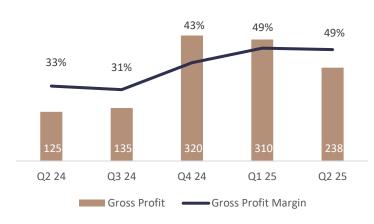


Financial Performance – Gross Profit and Operating Income

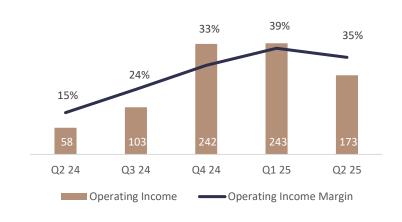
In 1H 2025, Gross Profit Margin improved driven by Property Sales and Subsidiaries.



Gross Profit Trend (SAR Mn)



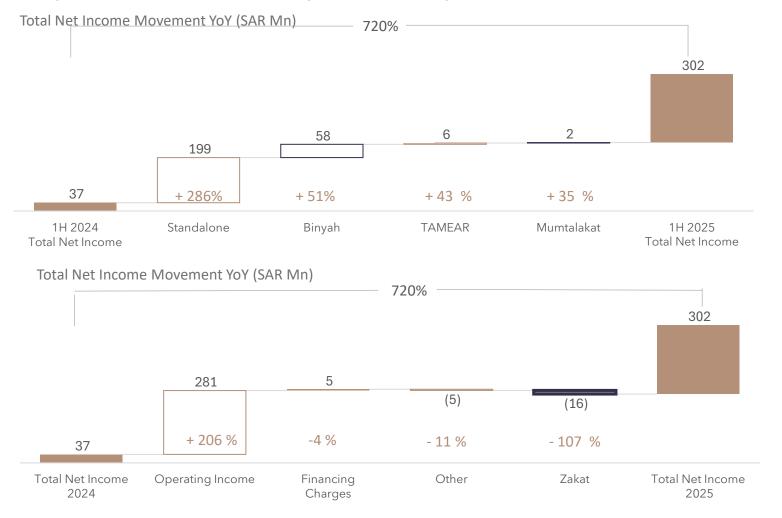
Operating Income Trend (SAR Mn)

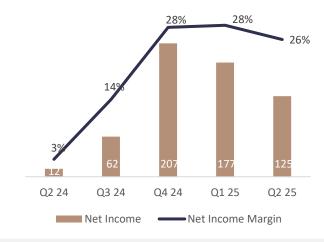




Financial Performance – Net Income

Net profit in 1H 2025 Increased by 720% driven by an increase in Standalone and subsidiaries Net Profit.



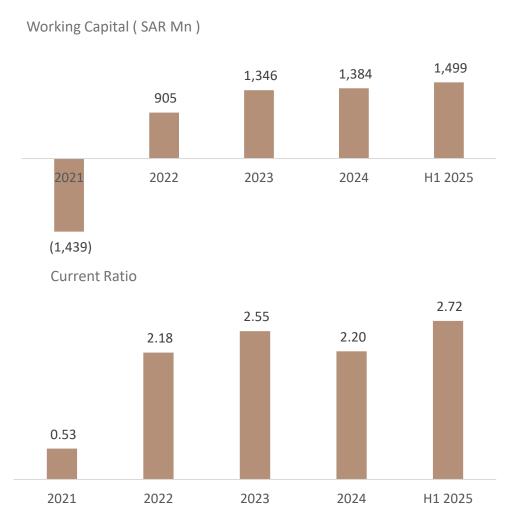


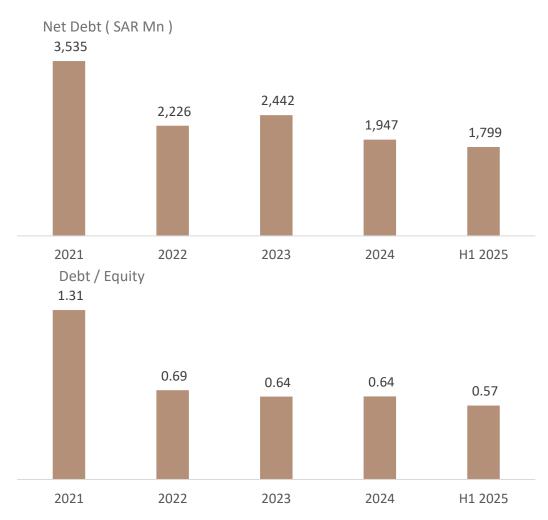
- ➤ Net profit in 2025 increased by 720%, fueled by substantial growth in standalone net profit, and a contributions from all subsidiaries.
- Standalone performance has improved significantly due to increase in gross profit of all operating segments (Property sales, Rental and Subsidiaries).



Financial Performance –liquidity & leverage

Al-Akaria has maintained healthy levels of liquidity and leverage in 1H 2025





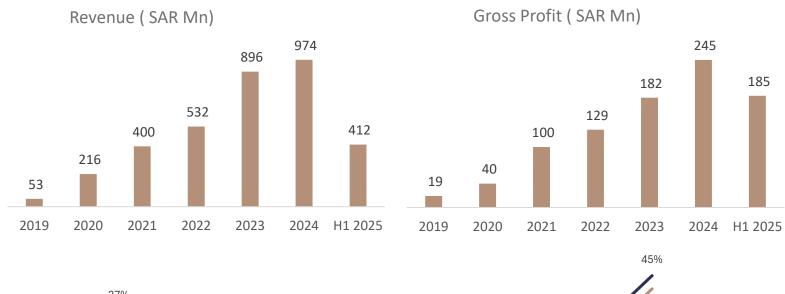
Subsidiaries



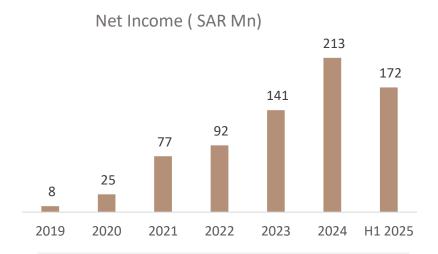
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Subsidiaries – Binyah

"Binyah" Margins has improved significantly this year





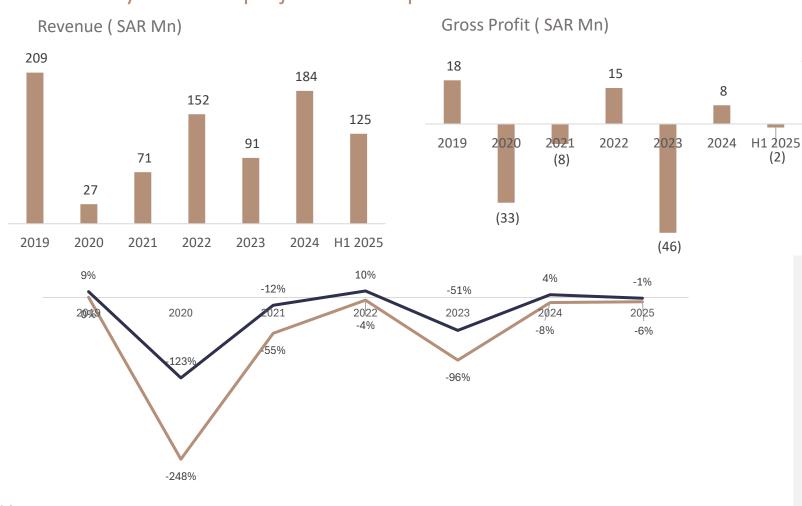


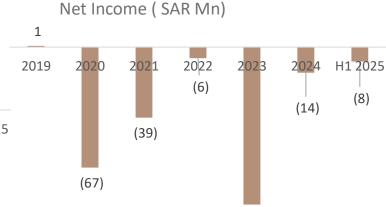
- ➤ As of June 2025, the Backlog equal to SAR 2.9 B* over the next 2 Years. *This includes the share of the partner in Qiddiya Project.
- "Binyah "has successfully managed to maintain and improve its margins over the past 5 Years.



Subsidiaries – Tamear

Newly awarded projects has improved "TAMEAR "Performance in 1H 2025.



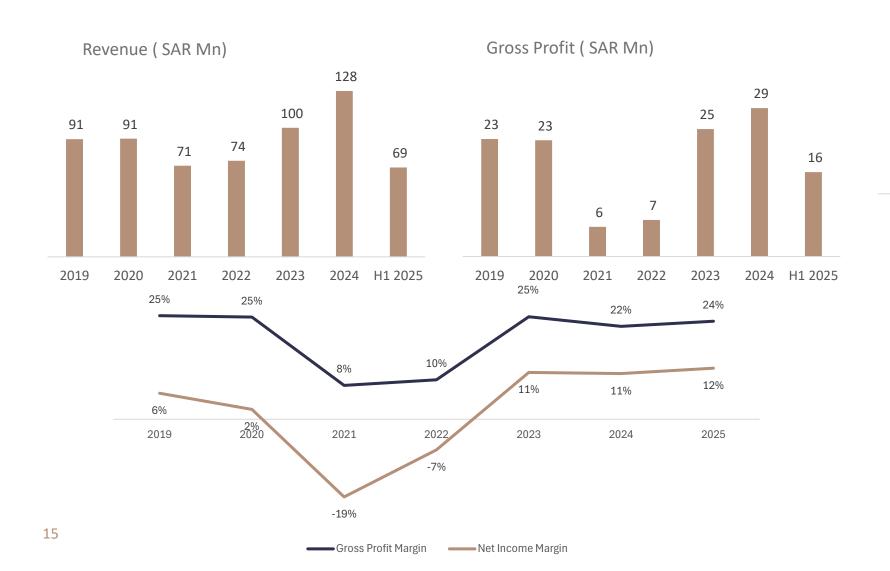


(87)

- Five Projects have been Awarded by the Parent Company "Al-Akaria" has contributed in "TAMEAR "revenues to "TAMEAR" in H1 2025.
- > 1H 2025 Revenues has increased BY 58% compared 1H 2024 Revenues due to affect of these newly awarded projects.
- > TAMEAR incurred direct costs of SAR 16 million related to the "Al-Mashriqyah Project" during the period, with no associated revenues recorded as all revenues for this project were recognized in a previous period. In contrast, other projects generated profits during the same period.



Subsidiaries – Mumtlakat



Net Income (SAR Mn) 6 2 2019 2020 2021 2022 2023 2024 H1 2025 (5)

(13)

Q&A

THANK YOU



Appendix

About AlAkaria & its strategy



Al-AKARIA Strategy Roadmap

Al Akaria's *Ultimate Goal* is to maximize shareholder returns, diversify earnings, and achieve a

balanced and healthy capital structure. These strategic objectives are supported by clear 2027 targets:

IGA Growth

Achieve Growth In IGA revenue from SR 291.48 M to 720 M

Lands develop to Sell

Total sale of developed lands from 2023 to 2027 SR ~ 2.7 BN

Properties Develop to Sell

鮰

♠ Fai Sedra 1

♠ Fai Sedra 2

Land Disposal

- Madinah (no. 29)
- Madinah (no. 2)
- Dammam (no. 9)
- ♠ Dhahia Residential & Commercial
- Al Akaria Park Commercial
- Faraud Land, Madinah

Corporate Portfolio

Subsidiaries substantially will contribute to a around SR 1.5 BN

Equity

Divestment

By 2027 the targeted

divestment for financial

investments is ~SR 100-

330M

AUFG Co.

♠ Dar Al Tamleek

A Umm Al Qura

- Binyah to IPO
- ♠ Tamear Turnaround
- sustained growth

2027

Targets

*Annual Net Profit SR~375 M

**Annual Revenues SR~3.8 B

SR

2022

Achievements

*Annual Net Profit SR~110.54 M

**Annual Revenues SR~2.05B

0.34

Akaria Park

Al-Reef Compound

Porta Jeddah

∆ L'Avenir

Tilal Ar-Riyadh

Narjis Business Park

Sitteen Vertical Compound

- Revamp Program
 - DQ residences
 - Olaya compounds
 - Alakira commercial 2&3







Al Akaria is a real estate developer leader in the market to be the "BEST" not the "BIGGEST".







About Al Akaria - Land Bank Locations*

Strategic landbank portfolio comprising 24 landholdings covering a total land of 19.67m** sqm

Total Land Area**

19.67m Sqm

No. of Land

21

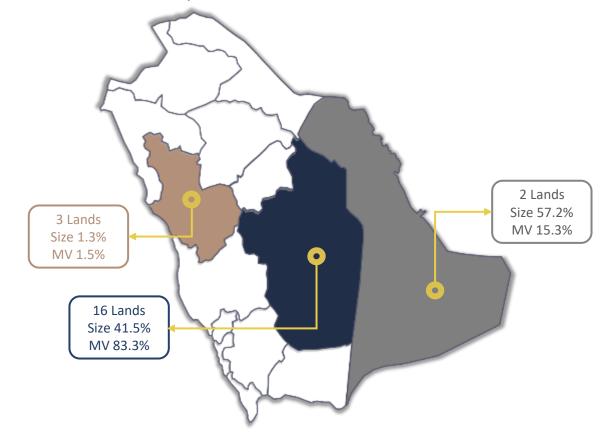
Market Value (MV)

SAR 12.4B

As of Dec 2024

Carrying Value

SAR 3.0B



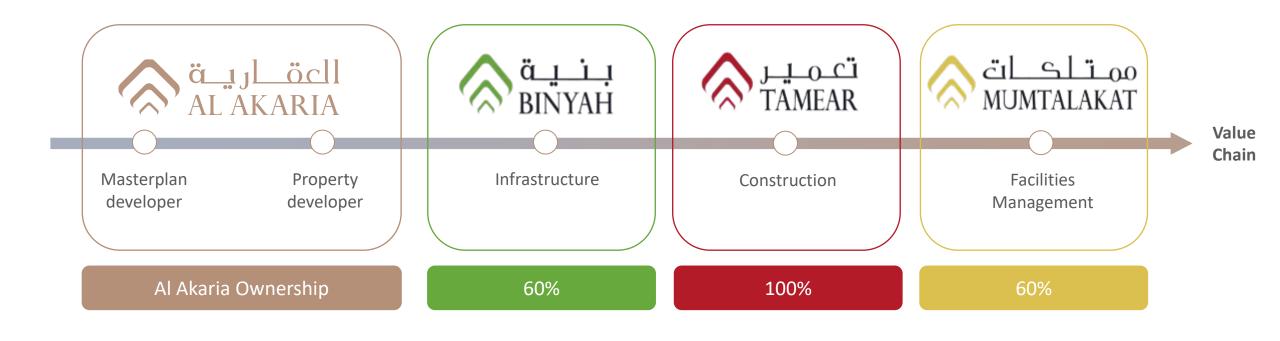
^{*}The landholdings currently under development are excluded from the above.

^{**} The actual ownership of the Dammam land is 3.9 million square meters, which represents 50% of the total area.



About Al Akaria – Subsidiaries

Al Akaria and its subsidiaries cover the entire real estate value chain



Strategic Focus on Key Business Areas



Lead in World-Class Quality and Service Excellence

- Maintaining healthy capital structure
- Sell lands which are not part of future plans to improve liquidity to fund new projects (and avoid white land tax)
- Sell equity investments with returns below target, to improve liquidity
- Upgrade Operating Model to match new strategy (org structure, capabilities injection in core & critical functions, optimized efficient policies& processes, incl. clear authority matrixes, ...)



LegacyAkaria

New Akaria

Fundamentals

Recharge 'Engine 1' (IGA) by renovating & optimizing current IGA portfolio

Regain our leadership position in Riyadh by revamping/renovating existing IGA (commercial/residential/retail), e.g. DQ, Akaria Plaza

Exit select structurally underperforming assets



Optimize corporate portfolio by divestment of subsidiaries which are not aligned with newly defined strategy and which are underperforming

Tamear to become the general construction arm of Al Akaria, targeting a niche market

Sustain growth of Binyah's revenue and profitability and to go IPO in 2024 as the leading infrastructure contracting company.

Grow Mumtalakat as the next engine of growth of among subsidiaries and to adopt FM best practices to improve the quality of provided services.



$Gradually \ build \ up \ 'Engine \ 2' \ for \ Real \ Estate \ Development \ to \ achieve \ long-term \ profitable \ growth$

Focus on Residential developmentstargeting the middle/upper-middle segments:

- ✓ Establish integrated Residential projects (Residential + Commercial to serve it), e.g. DQ + Commercial to serve it
- ✓ Collaborate with Roshn & MoH to develop middle class housing projects, as part of government housing initiatives

Develop medium-scale mixed-use projects:

- 1) Leisure destinations,
- 2) Leisure & Work,
- 3) Attractions/Theme parks/Resorts

Opportunistically undertake PPP/
BOT Residential & mixed-use
projects with Giga/Mega projects &
others (e.g. SPGA)



Restricted lands



Restricted land— Al Widyan

About Al Widyan Land

Total Land Area

Sqm 7.0mn

Carrying Value*

SAR 2.9bn

Market Value

SAR 8 bn

As of Dec 2024

Land Summary

- Al Akaria invested in the land for Al Widyan project.
- Al Akaria was informed by the government that the land is located in an area currently under study by relevant government agencies for development
- This may cause a fundamental change in the original project (Al Widyan).
- The impact is still uncertain and depends on the development plan by the relevant government agencies

Update as of today

Al Akaria management is discussing how this land will be treated with related government agencies.

^{*}Updated number based on the 2024 audited financials with no changes on the number of not available for use lands



Not available for use lands

About the lands

Total Land Area

Sqm 10.2m

Carrying Value*

SAR 438mn

Market Value

SAR 1.74 bn

As of Dec 2024

Lands Summary

- Al Akaria lands, which are located in Benban, Al Aarid and AlDammam industrial are currently not available for use or development
- The land restriction is mainly due to their location
- The impact is still uncertain and depends on the results of the discussion

Update as of today

Al Akaria management is currently in discussion with related government agencies and committees to enable lands use.

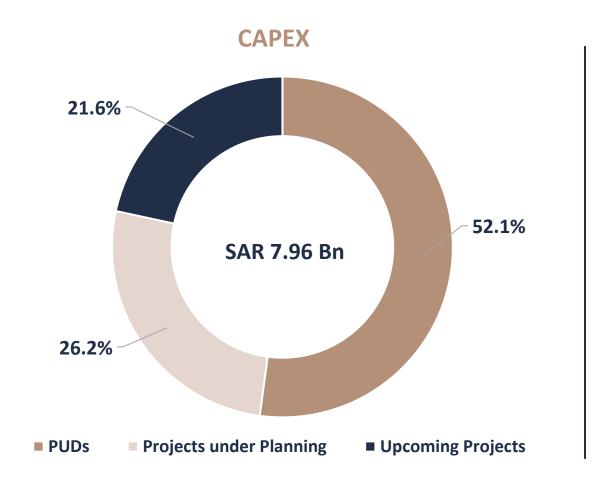
^{*}Updated number based on the 2024 audited financials with no changes on the number of not available for use lands

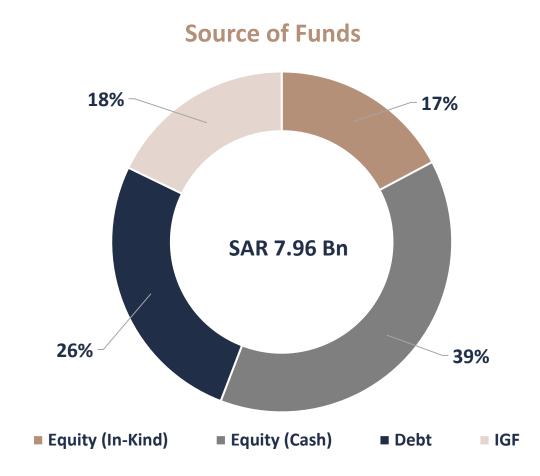
Projects overview



Projects Capex and source of funds

Total Capex of SAR 7.96 bn with a funding mix of Equity, debt and IGF





Projects Under Development (PUDs)



PUDs - Al-Akaria Park (Freehold) - Riyadh



Project Summary

Alkaria Park Masterplan is located in East of Riyadh. featuring 2,926 villa plots, 33 apartment plots and 46 commercial plots.

1,764,855 Sqm
Land Area

Project Timeline

2022 2025

2,898

No. of Sold Contract*

1,058,938 Sqm
Gross Sellable Area

Status

100% of the work for main infrastructure contract is already completed

SAR 1.4BN
Value of sold Contract*

Sellable Land Area Mix





PUDs - Al-Reef Residential Community (Leasehold) - Riyadh



Project Summary

Al-Reef project is the first self-integrated residential community in the Diplomatic Quarter offering various housing solutions, including 64 villas and duplexes and 176 apartments supported with state-of-art communal facilities.





PUDs - Porta Jeddah Mixed-use Destination (Leasehold) – Jeddah



Project Summary

Porta Jeddah leisure & work destination will feature 238 keys lifestyle hotel & serviced apartments in addition to retail/dinning/entertainment components with GFA of 29,494 sqm & Grade A office space occupying 26,339 sqm





PUDs - Fai Sedra (1) Residential Project (Freehold) - Riyadh



Project Summary

Fai Sedra (1) is a residential scheme located within Sedra Masterplan Phase 1 offering 138 villa units with a design inspired by the Salmani Architecture





PUDs - Fai Sedra (2) Residential Project (Freehold) - Riyadh



Project Summary

Fai Sedra (2) is a residential scheme located within Sedra Masterplan Phase 2 offering 310 villa units with a design inspired by the Salmani Architecture



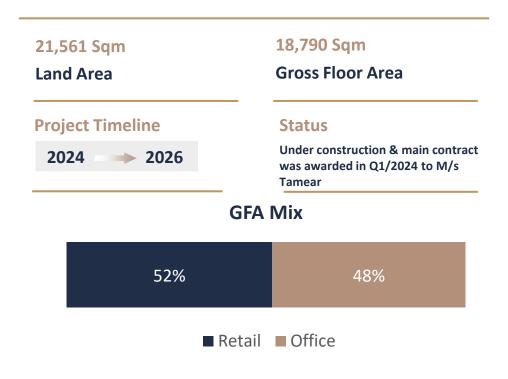


PUDs -Tilal Commercial Centre (Leasehold) - Riyadh



Project Summary

Flamingo Lifestyle Centre is an Outdoor Lifestyle Center features a Cluster of F&B, Retail shops & Wellness center: 9,509 sqm of GFA and office space occupying 8,935 sqm





PUPs - Narjes Business Park (Leasehold) - Riyadh



Project Summary

Narjes business park will feature low-rise office buildings with GFA of 39,538 sqm and a cluster of F&B and retail shops offering 5,161 sqm of GFA



Projects Under Planning (PUPs)



PUPs - L'Avenir Mixed-use Destination (Leasehold) - Riyadh



Project Summary

L'Avenir is a leisure and work destination that will feature lifestyle hotel offering 280 keys in addition to retail/dinning/entertainment with GFA of 10,544 sqm and co-working space occupying 1,768 sqm





PUPs - Vyda Residential Project (Freehold) Riyadh



Project Summary

Vyda is a residential scheme located within Akaria Park Masterplan offering 280 villa units. The project is a joint venture (JV) between Al-Akaria and Al-Tahaluf



Upcoming Pipeline Projects



Upcoming Projects - Al-Akaria (1) Mixed-Use (Leasehold) –Riyadh



Project Summary

Al-Akaria (1) is a transit-oriented development (TOD) offering 167 keys internationally branded hotel and a promenade featuring 16,845 sqm of F&B and retail GFA alongside 35,000 sqm of collaborative office space and 389 apartment units



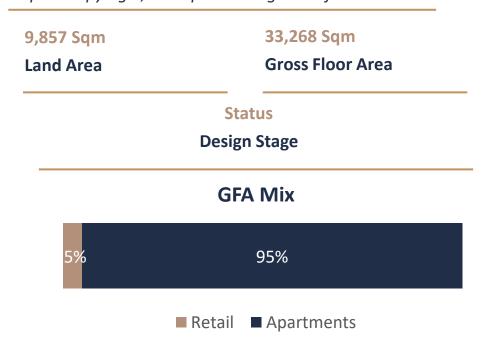


Upcoming Projects - Sitteen Vertical Residential (Leasehold) - Riyadh



Project Summary

Sitteen project is the vertical residential community offering various size of apartment unit including 320 apartments supported with state-of-art communal facilities and retail shops occupying 1,548 sqm on the ground floor





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THANK YOU

